

## Supporting modern society and environmental protection through technical development

In the 132 years since its establishment, Taisei Corporation has developed a track record of outstanding construction project achievements in Japan and overseas. Our corporate beginnings coincided with Japan's development as a modern nation, and as people's aspirations and society's expectations have changed through the years, we too have adapted and grown to become a recognized leader in the construction industry.

Our expertise extends to building construction, civil engineering, international operations, real estate development, engineering, environmental solutions and housing. We have been primary contractor on some of the world's most significant infrastructure projects, including hydroelectric power stations, tunnels, and initiatives in developing nations.

As the world enters the second century of modern urban construction, the need is stronger than ever for historic preservation, environmental protection, and the creation of attractive private and public spaces. Supported by Taisei's strong financial base and sound management principles, our research and development activities are helping create the new technologies and methods needed to meet the demands of this modern society.

## Contents

<b>Message from the Management</b>	<b>4</b>
<b>Year in Review</b>	<b>6</b>
<b>Financial Section</b>	
Six-year Summary	8
Financial Review	9
Consolidated Balance Sheets	10
Consolidated Statements of Income	12
Consolidated Statements of Shareholders' Equity	13
Consolidated Statements of Cash Flows	14
Notes to Consolidated Financial Statements	15
Independent Auditors' Report	30
<b>Directors, Corporate Auditors and Executive Officers</b>	<b>31</b>
<b>Organization</b>	<b>32</b>
<b>Corporate Data</b>	<b>33</b>

*The 2,617m, six-lane Kao Ping Hsi Bridge, Taiwan*



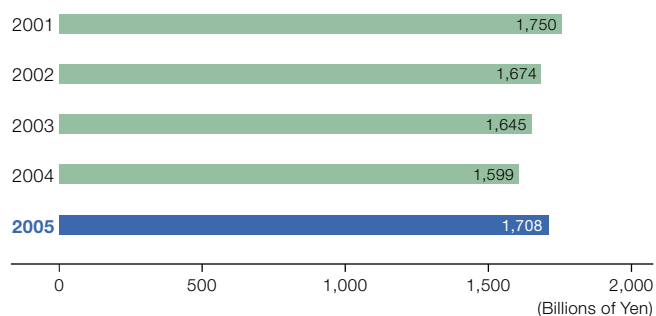
# Financial Highlights

TAISEI CORPORATION and Consolidated Subsidiaries  
Years ended March 31, 2004 and 2005

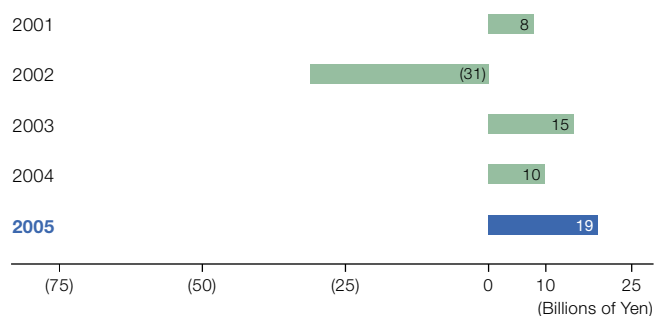
	Millions of Yen (except for per share figures)		Thousands of U.S. Dollars*	Change (%)
	2004	2005	2005 (except for per share figures)	
Contract backlog at beginning of the year	¥1,773,559	<b>¥1,714,300</b>	<b>\$15,963,311</b>	(3.3)%
New orders received during the year	1,539,253	<b>1,805,425</b>	<b>16,811,854</b>	17.3
Net sales	1,598,512	<b>1,707,953</b>	<b>15,904,209</b>	6.8
Contract backlog at end of the year	¥1,714,300	<b>¥1,811,772</b>	<b>\$16,870,956</b>	5.7%
<b>Net income</b>	¥ 10,353	<b>¥ 19,098</b>	<b>\$ 177,838</b>	84.5%
Per share (in yen and dollars)	10.80	<b>19.76</b>	<b>0.184</b>	83.0
<b>Cash dividends applicable to the year</b>	4,796	<b>4,823</b>	<b>44,911</b>	0.6
Per share (in yen and dollars)	5.00	<b>5.00</b>	<b>0.047</b>	—
<b>Shareholders' equity</b>	204,243	<b>257,748</b>	<b>2,400,112</b>	26.2
Per share (in yen and dollars)	211.70	<b>242.10</b>	<b>2.254</b>	14.4
<b>Total assets</b>	1,772,143	<b>1,815,332</b>	<b>16,904,107</b>	2.4

\* U.S. dollar amounts above and elsewhere in this Annual Report are translated from yen, for convenience only, at the rate of US \$1.00 = ¥107.39, the approximate exchange rate at March 31, 2005.

## Net Sales



## Net Income (Loss)





*Cirata Hydroelectric Project, Indonesia*



*Bali Beach Conservation Project, Indonesia*



*Tokyo International (Haneda) Airport, Japan*



*Yahagi Bridge, Japan*



## Filling the Map with Memories